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- (2) Mr. Russell:  
(1) Mr. Panuch:

It is considered essential that A-R have a positive intelligence shop adequate to cover its domestic and foreign administrative and operational responsibilities.

Primary requirement is for the Office of Controls to take full responsibility for the Office and its component divisions. Each division must bear full loyalty and give complete cooperation to COM. It must be a closely knit organization, given a well defined mission, with close supervision exercised by A-R.

The added divisions illustrated by the attached chart should give COM the strength it requires:

- (a) Protocol, to cover the foreign diplomats.
- (b) Cryptography, to give realistic handling to communication security hazards and to provide crypto-analytic liaison and bartering rights with the Army and Navy.

A Security and Investigation Division should be developed to provide a world-wide network to cover our foreign installations as well as the Department's domestic interests. This division must tightly lock up our building security and provide adequate screening for those who are permitted to operate within.

The Division of Foreign Correlation Activity must be created on a more active basis so that it will always be in a position to gather productive results from its liaison contacts. Its dissemination of information to the Department must be accomplished with a sound published procedure.

Should

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Should the present McCormack Intelligence Organization be reduced, the remaining required functions could well be forged with CON with the possible addition of one division. Its relationships with NIA would not need to be disturbed.

After one year of hearing all sides of where the Intelligence Organization of the Department should operate from, I am convinced that it can operate more freely and with more "across the board" access from the CON position than from any other point on the organizational chart. In this way it will create less organizational friction.

Carter L. Burgess

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